

**UNDER SECRETARY OF STATE FOR  
ARMS CONTROL AND INTERNATIONAL SECURITY  
WASHINGTON**

March 14, 2006

**MEMORANDUM FOR THE CHAIRMAN, ARMS CONTROL AND  
NONPROLIFERATION ADVISORY BOARD (ACNAB)**

**SUBJECT: Terms of Reference for ACNAB Review of the 2002 National  
Strategy to Combat Weapons of Mass Destruction**

The ACNAB is requested to undertake a study to review the implementation of the National Strategy to Combat Weapons of Mass Destruction (WMD). This strategy, issued in unclassified form in December 2002, outlines a comprehensive approach to combating the proliferation of WMD. The National Strategy is built on three main pillars: proactive counter-proliferation; strengthened non-proliferation; and effective consequence management. Further, the National Strategy lists four crosscutting functions that are essential to combating the proliferation of WMD: 1) improved intelligence collection and analysis; 2) research and development; 3) bilateral and multilateral cooperation; and 4) tailored strategies against hostile states and terrorists. To implement the National Strategy, the Department of State works closely with the National Security Council Staff, the Homeland Security Staff, the Intelligence Community, and the Departments of Treasury, Defense, Justice, Energy, Health and Human Services, Agriculture, and Homeland Security.

It would be of great assistance if the ACNAB review of the National Strategy to Combat WMD could examine and assess:

- Implementation of the strategy, including an assessment of the progress on ending proliferation trade by rogue states, individuals, and groups and in preventing terrorist acquisition and use of WMD;
- The effectiveness of interagency coordination in implementing the National Strategy;
- Changes in the policies contained in the National Strategy that could strengthen our non- and counter-proliferation efforts; and

- Changes to current programs, and new initiatives that could enhance our non- and counter-proliferation efforts.

This study should be completed in 180 days. Completed work should be submitted to the office of the ACNAB Executive Directorate no later than October 1, 2006.

The Under Secretary of State for Arms Control and International Security will sponsor the study. The Director for Strategic Planning and Outreach will support the study. Michael Landweber will serve as the Executive Secretary for the study and Matthew Zartman will represent the ACNAB Executive Directorate.

The study will operate in accordance with the provisions of P.L. 92-463, the "Federal Advisory Board Committee Act."

A handwritten signature in black ink, appearing to read "Rb Joseph". The signature is stylized, with the first name "Rb" written in a cursive-like shorthand and the last name "Joseph" written more legibly.

Robert G. Joseph